

18 July 2025
Ref: 07/18/25/DG-10

Dr. Renata Brazil-David
Director General

To: ALL PARTIES TO THE AGREEMENT RELATING TO THE INTERNATIONAL
TELECOMMUNICATIONS SATELLITE ORGANIZATION

Subject: A COMMENCEMENT ADDRESS TO THE ITSO PARTIES BY THE INCOMING
DIRECTOR GENERAL

Dear Colleagues,

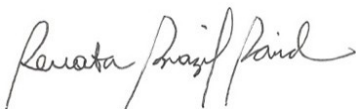
Today, the 18th of July 2025, marks yet another milestone in the history of ITSO. As a result of the electoral process that took place in October 2024 at the Forty First Meeting of the Assembly of Parties (AP-41), I take up my role as Director General of ITSO.

My heart is filled with immense gratitude and a deep sense of responsibility as I accept the honor of serving as your Director General. It is an even greater honor for me personally to be the first woman to hold that position. This milestone is a reflection of the progress we are making together toward a more inclusive and equitable future, both within ITSO and the wider world of global telecommunications.

ITSO has faced serious challenges in recent years, but with your support and commitment, the organization has been able overcome these challenges and survive. It is indeed clear from the decisions of AP-40 and AP- 41 that the Parties continue to value ITSO in this rapidly evolving telecom environment as an organization committed to representing their interests in the satellite arena and for protecting their universal access to essential telecommunications services. We nonetheless remain at a critical crossroads where a number of important issues still must be addressed, including establishing an improved relationship with the Company and continuing to safeguard the Common Heritage, among others. This is particularly timely given that ITSO has been informed that the transaction involving SES's acquisition of Intelsat has now taken place, having closed yesterday, 17th of July, 2025. You may access the SES press release via the following: <https://www.ses.com/press-release/ses-completes-acquisition-intelsat-creating-global-multi-orbit-connectivity>.

As we start on this journey, I am confident that, with your guidance and support, there is much that can be accomplished in the upcoming years in continuing to fulfill ITSO's core mission. I look forward to working collaboratively with all Parties to further strengthen ITSO and to guide it, with integrity and transparency, in support of a more connected, inclusive and sustainable world order.

Yours sincerely,

A handwritten signature in black ink, appearing to read "Renata Brazil-David".

Renata Brazil-David
Director General